Performance Measurement and Program Evaluation For Drug Courts Fred L. Cheesman II, Ph.D. The National Center for State Courts



Module 4: Outcome and Impact Evaluation

- <u>Examples of outcomes and impacts</u>:
 - Recidivism
 - Abstinence
 - Academic achievements
 - Employment status
 - Pro-social family/peer association
 - Housing situation improvements
 - Gains in income
 - Gains in health status
 - Financial management skills
 - Parenting skills



Distinguish "Outcome" from "Impact"

- <u>Outcome</u>: Status of recipients or target social conditions after exposure to the program
- <u>Impact</u>: The value added by the programbenefits that would not have occurred without the program



Requisite Conditions for Outcome and Impact Evaluation

- Well-defined program with a plausible logic for expected outcomes
- Well-implemented program that delivers a sufficient "dose" of service to reasonably expect effects



Important Considerations for an Outcome and Impact Evaluation

- Outcome and Impact measures should reflect program goals and objectives
- Impact analysis design
 - How will comparison groups be selected?
 - How will the design control for confounding explanations of results?



Determining Impact is Much More Difficult than Measuring Outcomes

Counterfactual Condition

- Assessing impact (value-added) inherently involves comparison of outcomes when:
 - the program is present
 - with when it is absent
 - the latter being contrary to fact



Requisite Conditions for Impact Evaluation

- Clearly defined and policy-relevant counterfactual condition, e.g.,
 - Practice as usual
 - No treatment
 - Placebo treatment
 - All but the critical ingredient treatment



Rigor in Impact Evaluation Requires Internal Validity

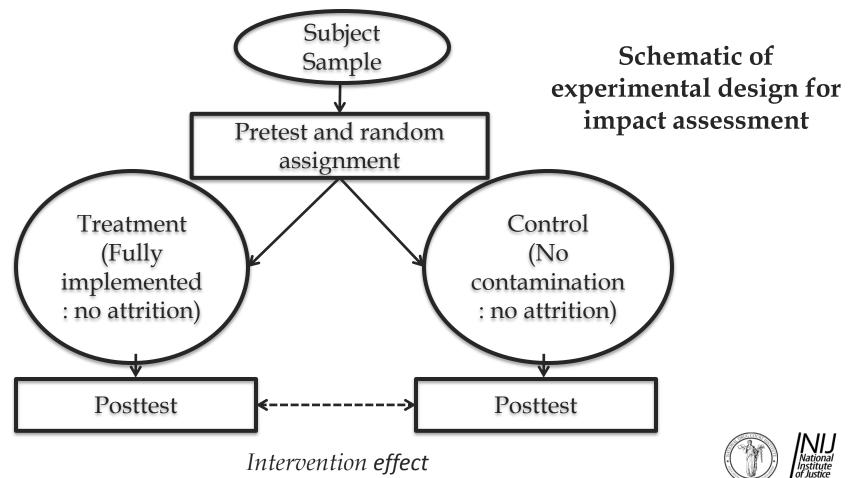
- Internal validity is the accurate, unbiased estimation of a program effect – the difference in outcome with and without the program
- Experimental and quasi-experimental research designs have been developed for the specific purpose of estimating effects with internal validity



Different Designs have Different Inherent Vulnerabilities to Their Internal Validity

- All designs can be compromised by poor execution or external influences
- Randomized controlled experiments are widely recognized as the least vulnerable when well conducted
- Next best designs are more vulnerable even when well constructed

Experimental Design for Impact Assessment



Important Considerations for Impact Evaluation

- Quasi-experimental design
 - Select based on eligibility criteria before program is in operation
 - Select retroactively based on eligibility criteria
 - Select from similar jurisdiction
 - Select from opt-outs
- Amount of time for follow-up

